



FIVE YEARS OF COLLECTIVE IMPACT
Reflecting on what we achieved under

VISION 2025



PUBLISH WHAT
YOU PAY

Executive summary

This report provides an overview of the work and achievements of the global Publish What You Pay (PWYP) network during the implementation of our [Vision 2025 strategy](#). We hope the report provides our members, partners and funders with useful insights on progress against our five strategic outcomes, along with insights on which we can draw as we develop our next global strategy.

Promoting disclosure

Public disclosure of information that is relevant to citizens and communities remains a powerful deterrent against mismanagement, corruption and abuse in the extractive industries. In the past five years, we have made significant strides in the disclosure of contracts via our [#DiscloseTheDeal campaign](#). Through our efforts, 33 countries now have [policies](#) in place for mandatory publication. Heeding the call for community-relevant information, we redoubled efforts to disclose social and environmental information and community entitlements under benefit-sharing regimes. Adapting to face the climate emergency, we have secured important disclosure of climate risks that can help monitor whether governments and companies are

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committing to risky oil and gas investments that may never come to fruition. We have also made important gains in revealing the true owners of extractive projects, an essential step in preventing persons with political links from securing stakes in extractive projects. However, a recent decision by the European Court of Justice that beneficial ownership registers breach individuals' rights to privacy serves as a sobering reminder that this fight is far from over.



Using public information

A key strategic objective of Vision 2025 was to use newly available public disclosures to formulate evidence-based demands. In our last assessment, 91% of PWYP national coordinators reported focusing on this area of work. Further, we tracked 42 data use cases among members and communities in the 2022-2023 period. These cases show that PWYP members used a variety of information sources to detect revenue leakages or spot evidence of global tax evasion. Evidence-driven advocacy contributed to changes in fiscal regimes and the renegotiation of unfavourable contracts, which will add sizable revenues to state coffers to invest in public services. Some PWYP members led data-driven analysis with communities so that they have a better understanding of how to use expanding disclosure regimes to protect their interests. We consider this an impressive achievement against the background of our 2022 mid-term strategy [review](#), which suggested greater focus was needed to deliver progress in this area. However, our work also showed

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data use cases among members and communities in the 2022-2023 period

us that evidence-based advocacy only works where fundamental freedoms are protected and governments are receptive to public input. Where this is not the case, PWYP members have faced retaliation and threats in response to sound advocacy. While we have grown more confident in anticipating and reacting to civic space threats, including by using the Extractive Industries Transparency Initiative (EITI) as a lever, the ongoing erosion of civic space jeopardises our ability to carry out our work without fear, and negatively impacts our ability to achieve positive social change.

Transnational advocacy

Working together across borders allows PWYP members to play to our respective strengths and self-organise in the most impactful configurations, from regional, to cross-regional or bilateral collaborations. We can simultaneously influence and link up global to local reform processes, and exert outside pressure even when the voice of civil society is stifled. Our work on justice in the energy transition has seen us jointly reflect and consolidate our energy transition [positions](#), which have informed our advocacy towards the Group of Seven (G7), the United Nations' Conference of the Parties (COPs) and other global and national processes. These efforts led to the emergence of regional and cross-regional coalitions that comprise PWYP members and external partners active in the climate sphere,

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to call for justice in the energy transition to a low carbon economy. As of 2023, two thirds of PWYP coalitions were engaged in joint planning on climate related topics such as “transition minerals” or “fair fossil phase out”, well ahead of other topics of work. This focus indicates the extent to which justice in the energy transition has become a driving factor in our collective work.

Promoting the participation of marginalised groups

Protecting and supporting communities, women and other excluded groups was the cornerstone of Vision 2025. It has been documented that the extractive sector plays an outsized [role](#) in undermining women's rights. Similarly, resource extraction inflicts huge costs on local communities, who see their lands and natural environments devastated, without receiving appropriate compensation. Our review of internal data from 2020 to 2024 reveals an exceptional investment by PWYP members in this area of work over the course of Vision 2025, with 43 different PWYP coalitions across all regions leading activities and projects to strengthen the participation of marginalised groups. With our partners in the "Gender Justice and Extractive Industries" working group, we developed a feminist [agenda](#) for natural resource governance. We also codified how the EITI can [advance](#) women's rights and identified reforms that can [improve](#) women's power in decisions around the allocation and use of extractive revenues. At the country level, these efforts have led among others to the removal of employment restrictions for women,



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greater participation in EITI multi-stakeholder groups, and increased allocations for women enterprises and girls' education.

Vision 2025 also saw strong focus on the design of inclusive and generous benefit-sharing mechanisms, responsive budgeting processes and the design and implementation of mining funds that assign a share of resource revenues to affected communities. Many PWYP members facilitated the creation of local multi-stakeholder groups that gave communities unprecedented access to governments and companies and a sustainable avenue to air their concerns and to seek redress for harm.

Building an inclusive, diverse and learning-driven movement

PWYP can only truly serve the needs of excluded groups if we integrate them in our membership and decisions. Our latest [data](#) shows that 42% of all PWYP members are organisations representing women, youth, indigenous people's organisations, and people with disabilities. We have made systematic efforts to strengthen women's representation in PWYP's global governance bodies, achieving perfect parity. From 2022, we adopted a movement-wide [gender policy](#) and gender equality action [plan](#) that will support additional progress in this area, noting that only 39% of national coalition governance body members and 20% of national

42% 

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coalition coordinators are women. Among others, we have identified national gender champions who will promote and ensure adherence to our gender commitments.

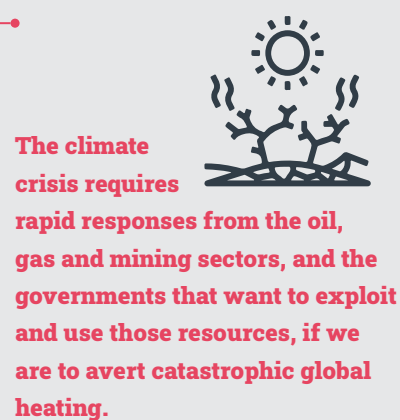
During Vision 2025, PWYP has developed a strong culture of sharing and learning. In 2024, 82% of PWYP coalitions reported better learning and articulation of impact in their work, with 73% reporting that they learned from other coalitions in 2024, up from 67% at the start of our strategy. Similarly, 70% of coalitions did something new or different as a result of this learning, up from 46% at the start of the strategy. We achieved these exchanges through webinars, research,

videos, digital training tools and impact stories, which also enabled members to stay connected during the COVID-19 pandemic.

Finally, over the course of this strategy we have built bridges and partnerships with actors in the climate, gender, budget and human rights movements. These connections and relationships have strengthened our voice, facilitated joint reflection and opened new avenues for joint work and impact.

Looking ahead

Despite these achievements, our work must continue with speed and resolve. Autocracies are on the rise, and with them the ongoing risk of opacity, corruption and the subversion of power for the benefit of a few. The climate crisis requires rapid responses from the oil, gas and mining sectors, and the governments that want to exploit and use those resources, if we are to avert catastrophic global heating. But the solutions cannot come at the expense of justice for communities, particularly those that rely on oil and gas revenues, or those who will bear the brunt of the impacts of increased mining for the transition minerals needed to power renewable technologies. Vision 2025 not only demonstrated that we can bring highly relevant information into the public domain but also that we can use it to great effect. Continuing to do so will require redoubling our efforts to counter the perverse effects of authoritarianism and



civic space erosion, which close opportunities for impact and people-centred reform. PWYP can challenge inequality and injustice by demanding not just an energy transition but a transformation in energy systems and the global power structures that underpin them. How the extractive industries are governed and held accountable over the next two decades is critical to these questions of justice and equity, and our next global strategy must respond accordingly.



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