From Data Analysis to Action Research:

PUBLISH WHAT YOU PAY UNITED KINGDOM

Putting transparency to work

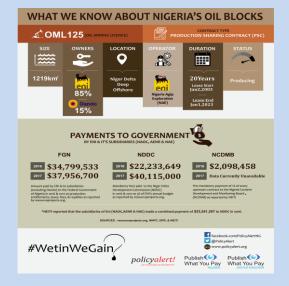


rotals payments to Kazakristan government, Kasnagan and Dunga, 2015-16						
US \$000	Bonuses	Fees	Production entitlements	Taxes	Payments for infrastructure improvements	Total
Year						
2015	20,200		0			31,920
2016	58,853		818			66,298
2017						24,380
2018			52,838	41,081		104,829
Total	70 FE7	100	71.056	41.001	25 612	007.407











Workshop introduction

AIM: Support Lebanese civil society strengthening by sharing examples and experience from PWYP UK oil & gas projects with partners

FOCUS:

- "INFLUENTIAL: Putting transparency to work" (PWYP Vision 2025 strategic goal)
- PWYP UK partnership projects on oil & gas in Kazakhstan and in Nigeria
- Using payments-togovernments data to develop action research
- Action research "seeks transformative change through ... taking action and doing research, ... [with] critical reflection" (https://en.wikipedia.org/wiki/

Action research)

Workshop plan

Session 1: approx. 10.20-5-11.30:

- Pre-workshop survey
- Deciding on project aims
- Identifying companies, projects and issues for engagement

Session 2: approx. 11.35-13.25:

- Main project activities: research, analysis, communications/public participation, engaging with duty bearers, advocacy, documenting & reporting findings, advocacy recommendations
- Recap, final questions & discussion
- Post-workshop survey
- Next steps for support

Pre-workshop survey

Please go to this link and answer the 10
questions, including briefly (question 10) your
expectations of the workshop:

https://forms.gle/ygfeCzLEMDUGyCN3A

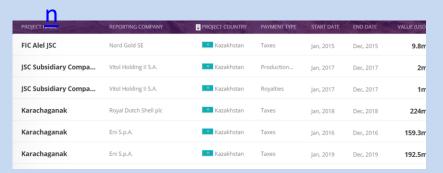
Deciding on project aims by asking questions

- What do company payments-togovernments (PtG) reports tell us about oil & gas (o&g) in this country?
- What do we know and/or need to know about these companies and o&g projects?
- Who gains or loses from the projects?
- How accountable are the duty bearers (government and companies)?
- How to mobilise the public and increase accountability?

Using data to identify companies, projects & governments

Kazakhstan: which o&g projects?

https://www.resourceprojects.org/projects?tab=0&countries=Kazakhsta



Kazakhstan: which o&g companies?

https://www.resourceprojects.org/entities?tab=0&countries=Kazakhstan

REPORTING COMPANY	AGENCY COUNTRY	PAYMENT TYPE	START DATE	END DATE	VALUE (USD)	
Total S.A.	Kazakhstan	Fees	Jan, 2015	Dec, 2015	120k	8
Total S.A.	Kazakhstan	Payments f	Jan, 2015	Dec, 2015	8.9m	e,
Total S.A.	Kazakhstan	Bonuses	Jan, 2015	Dec, 2015	20.2m	Ę
Total S.A.	Kazakhstan	Payments f	Jan, 2015	Dec, 2015	2.8m	E,
PetroKazakhstan Incorporat	Kazakhstan	Taxes	Jan, 2017	Dec, 2017	174.6m	E,
PetroKazal				2017	4.3	_

 Nigeria: which government entities?

https://www.resourceprojects.org/entities?tab=0&countries=Nigeria

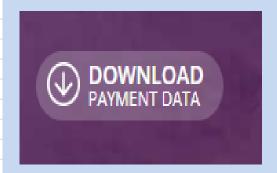
AGENCY NAME	REPORTING COMPANY	AGENCY COUNTRY	PAYMENT TYPE	START DATE	END DATE	VALUE (USD)	Ĥ
Department of Petrol	Eni S.p.A.	Nigeria Nigeria	Fees	Jan, 2018	Dec, 2018	623.4k	
Federal Inland Reven	Eni S.p.A.	■ ■ Nigeria	Taxes	Jan, 2018	Dec, 2018	96.3m	
Delta Development Co	Eni S.p.A.	■ ■ Nigeria	Fees	Jan, 2018	Dec, 2018	89.9m	E
Federal Inland Reven	Chevron Canada Limited	■_■ Nigeria	Taxes	Jan, 2019	Dec, 2019	1.3bn	e
Department of Petrol	Chevron Canada Limited	■ ■ Nigeria	Royalties	Jan, 2019	Dec, 2019	317.7m	
B		■ ■ A1:	-				_

Lebanon data example

AGENCY NAME	REPORTING COMPANY	AGENCY COUNTRY	PAYMENT TYPE	START DATE	END DAT
Government of Lebano	LafargeHolcim Limited	■ Lebanon	Taxes	Jan, 2016	Dec, 201
Ministry of Finance;	LafargeHolcim Limited	L ebanon	Taxes	Jan, 2019	Dec, 201
Ministry of Finance;	LafargeHolcim Limited	L ebanon	Taxes	Jan, 2017	Dec, 201
Municipality of Hery	LafargeHolcim Limited	L ebanon	Taxes	Jan, 2017	Dec, 201
Municipality of Kefr	LafargeHolcim Limited	L ebanon	Taxes	Jan, 2017	Dec, 201
Municipality of Kfar	Lafarac Unicim Limited	L ebanon	Taxes	Jan, 2017	Dec, 201

https://www.resourceprojects.org/entities?tab=
0&countries=Lebanon

entityName reportingCom entityCour paymentTyst endDate value(USD) Government of Lebanon LafargeHolcim Lebanon Taxes # 12-31-2016 117737 Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2019 5221 Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2017 7916 Municipality of Hery; Distri LafargeHolcim Lebanon Taxes # 12-31-2017 3328 Municipality of Kefraya; W LafargeHolcim Lebanon Taxes # 12-31-2017 4639 Municipality of Kfarhazir; C LafargeHolcim Lebanon Taxes # 12-31-2017 5970
Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2019 5221 Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2017 7916 Municipality of Hery; Distri LafargeHolcim Lebanon Taxes # 12-31-2017 3328 Municipality of Kefraya; W LafargeHolcim Lebanon Taxes # 12-31-2017 4639
Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2017 7916 Municipality of Hery; Distri LafargeHolcim Lebanon Taxes # 12-31-2017 3328 Municipality of Kefraya; W LafargeHolcim Lebanon Taxes # 12-31-2017 4639
Municipality of Hery; Distri LafargeHolcim Lebanon Taxes # 12-31-2017 3328 Municipality of Kefraya; W LafargeHolcim Lebanon Taxes # 12-31-2017 4639
Municipality of Kefraya; W LafargeHolcim Lebanon Taxes # 12-31-2017 4639
Municipality of Kfarbazir: Ellafargo Holeim Lobanon Tayon # 12 21 2017
infullicipality of Krafflazir, a Lafargenoicili Leballon Taxes # 12-31-2017 5970
Municipality of Kfarhazir; E LafargeHolcim Lebanon Taxes # 12-31-2019 3601
Municipality of Kfarhazir; E LafargeHolcim Lebanon Taxes # 12-31-2018 3598
Ministry of Finance; Leban LafargeHolcim Lebanon Taxes # 12-31-2018 7964
Government of Lebanon Aggregate Indi Lebanon Taxes # 12-31-2018 7964
Regional/Local Governmer Aggregate Indi Lebanon Taxes # 12-31-2018 3598
Government of Lebanon LafargeHolcim Lebanon Taxes # 12-31-2015 104927
Regional/Local Governmer LafargeHolcim Lebanon Taxes # 12-31-2015 6889
\$28,335,9



Ask questions to clarify issues

- Which companies, projects or recipient government entities are problematic and why?
- What can the PtG data help us pinpoint or understand?
- Who are the duty bearers?
- What more is it important to know?
- Where and how can we engage with and empower citizens and civil society to demand more accountability?
- Where can we exert leverage on the government and/or companies to bring about change?

Kazakhstan: project activities





- Scoping & selection of o&g projects
- Desk research and data analysis
- Dialogue with government and companies
- Dialogue with civil society
- Documenting activities & outcomes
- Drafting report with conclusions & recommendations
- Obtaining comments on draft report and revising for publication

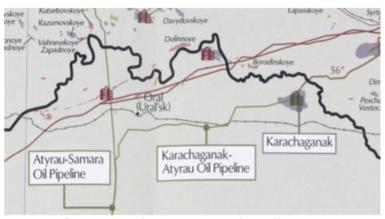
Kazakhstan: scoping, selection & initial information gathering

- Partners selected two large o&g projects involving major UK & French companies reporting payments
- In-country civil society concerned about costs, possible corruption, few benefits and negative impacts on society— this provided clear purpose to investigate
- We documented initial available information on these two o&g projects

Karachaganak

Box 3, KARACHAGANAK14

Located onshore in northwest Kazakhstan, close to the country's border with Russia, Karachaganak is, with Kashagan and Tengiz, one of the country's three largest oil and gas fields. The project is managed by a joint venture consortium incorporated in the Netherlands as the private company Karachaganak Petroleum Operating BV (KPO). Shell (UK/Netherlands) and Eni (Italy) are, via their respective local subsidiaries BG Karachaganak and Agip Karachaganak, joint operators with a 29.25% share each in the project. Chevron (US) and Lukoil (Russia) subsidiaries own 18% and 13.5% respectively. The Kazakh government owns 10% via KazMunayGas, a subsidiary of the state-owned Samruk-Kazyna national holding company (see Box 6).



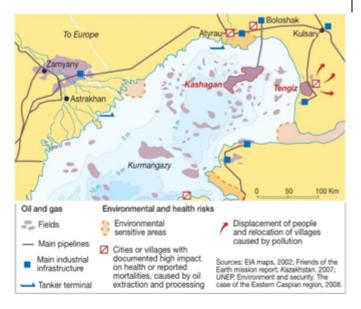
Map from United States Central Intelligence Agency, Oil and gas infrastructure in the Caspian Sea region, Washington, DC, 2012; retrieved from Library of Congress, www.loc.gov/item/2012585281

After oil and gas discovery in 1979, state-controlled production began in 1984/85, several years before Kazakhstan became the last Soviet republic to declare independence in 1991. A 40-year production sharing agreement (PSA) was signed by Agip/Eni, BG Group (since 2016 part of Shell), Texaco/Chevron, Lukoil and the Kazakh government in 1997, with the licence running to 2037. Karachaganak is one of the largest gas condensate fields in the world, and since 2004 a gas reinjection programme has been implemented using associated gas to support reservoir pressure, making the project technically complex. Production was around 399,000 boe/day (crude oil and gas condensate) in 2018, and staged expansion is envisaged.

Kashagan

Box 4. KASHAGAN¹⁵

Located offshore in the Northern Caspian Sea, Kashagan is, with Karachaganak and Tengiz, one of the country's three largest oil and gas fields. One of the largest oil discoveries in the past decades, the project is managed and operated by a joint venture consortium incorporated in the Netherlands as the public company North Caspian Operating Company NV (NCOC). In 2015 NCOC assumed project operator responsibilities as successor to the NC Production Operations Company BV. Total E&P Kazakhstan, subsidiaries of ExxonMobil (US) and Shell (UK/Netherlands, and Eni (Italy) each hold a 16.81% share in the project, with the rest held by subsidiaries of state-owned KazMunayGas (16.88%), China National Petroleum Corporation (CNPC; 8.33%) and Inpex (Japan; 7.56%).



Map by Riccardo Prayettoni; source: GRID-Arendal, https://www.grida.no/resources/5763

Kashagan is governed by a production sharing agreement (PSA) first signed in 1997 between the consortium partners and the

government and renegotiated in 2008. Field reserves are estimated between 9 and 13 billion barrels of high-sulphur oil and associated gas. The project was delayed by 8 years and required 16 years of development. Production started in 2016 after costs had reached about \$50 billion. Various problems including environmental concerns have affected the project from the onset: although the deposit is deep subsea, the Caspian is shallow where the formation is, incurring major risks to the ecosystem. Kashagan oil is transported through a pipeline operated by the Caspian Pipeline Consortium (CPC) and state-owned KazTransOil running 1,500 km from the northern Caspian to Novorossiysk on the Black Sea. KazMunayGas owns 19% of CPC shares, Eni 2% and ExxonMobil's subsidiary Mobil Caspian Pipeline Company 7.5%.

Questions? Comments? Reflections on Session 1





Kazakhstan: further research, analysis, inquiries & dialogue

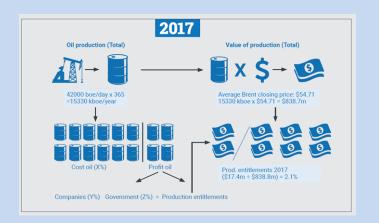
- Legal and fiscal framework
- Fiscal terms/contract(s) published?
- State actors
- Data comparison EITI vs PtG
- Indications of a poor deal for country and citizens
- Questions & clarification requests to government and companies
- Civil society activists questionnaire
- Other civil society sources

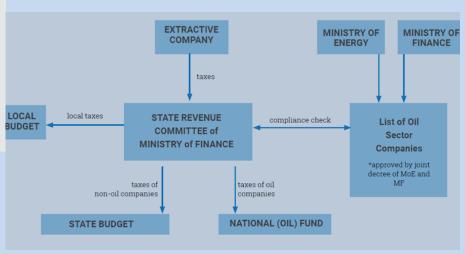
Kazakhstan: analysis

- Findings from data comparisons
- Following the money
- Indications of a poor deal for country and citizens

Year	BG Karachaganak (Shell) EITI reports	Shell EU reports	KPO EITI reports	BG Karachaganak (Shell) 29.25% proportionate share of KPO payments
	178,860	178,635	368,098	107,669
	214,023	214,000	744,740	217,836
	224,031	223,985	1,945,870	569,167
Total	616,914	616,620	3,058,708	894,672

Data comparison (Karachaganak)





Following the money (both projects)

Indications of a poor deal (Kashagan)

Kazakhstan: engaging with government, companies, civil society



West Kazakhstan Region

Mr. IskaLiev G. N.

Dear Gali Nazhmedenovitch,

The Echo Community Association is carrying out a project to study social and infrastructure payments of

additional payments from B.G. Karachaganak Limited to the local budget or local funds in 2016-2019?

If such memorandums or treaties have been in place, I ask you to inform of the following:

- 1. Are The B.J. Karachaganak Limited Payments Targeted?
- 2. If the payments are targeted, what are the allocations and volumes?
- 3. How is the targeted use of funds monitored?
- 4. Are citizens involved in the definition of target appointments and control of the use of funds?

Please provide an answer within the statutory deadlines

With respect

Echo Program Director

M.G. Lobacheva





	_		
KPO local activists survey analysis.xlsx			
Form responces (1) SIP meetings SIP collecting NGO part	ticipation PSA revision Health impact Ecology impact Local co	mmunities BG Karachaganak activities Gender issues	
Has Karachaganak Petroleum Operating (KPO) held meetings with local communities on Social and Infrastructure Projects (SIP)?	Do KPOs get local opinion on Social and Infrastructure Projects (SIP) in other ways?	Does KPO involve local NGOs in the discussion of the SIP?	t \$
there were no meetings	None of the above	does not involve at any stage	r
information meetings about completed projects	When meeting with the population	in needs assessment)
lhere were no meetings	There is no such thing in Uralsk.	does not involve at any stage	DE ACCOUNTABILI
Perhaps it was where the Akimat and NurOtanovskys were sitting	I have never heard	Xs	•
nformation meetings about completed projects, planning and project selection meetings	collecting feedback and suggestions by mail or email, by calling the hotline	in planning, I don't know, but the Akimat will agree	\
here were no meetings	Nobody asked me anything	does not involve at any stage	'
here were no meetings	by phone hotline	does not involve at any stage	r
there were no meetings	Did not have	does not involve at any stage	r
here were no meetings	No	does not involve at any stage	<u></u>
don't follow. But nothing loud.	The question is not clear. Do they agree with the population? No.	I haven't heard anything like that. If there is, then specially selected for this.	
		I have no idea who is involved with whom, until ordinary people no	SO M O
there were no meetings	None of this	one needs an explanation and a proposal, etc.	r
nformation meetings about completed projects, meetings on olanning and project selection, meetings on monitoring and evaluating project results	collecting feedback and suggestions by mail or email, conducting surveys, calling the hotline, using boxes for collecting suggestions	in planning, in choosing a project, in assessing needs, in monitoring implementation, in evaluating results	١
nformation meetings about completed projects, planning and project selection meetings	collecting feedback and suggestions by mail or email	planning, monitoring implementation, evaluating results)
here were no meetings	I do not know	does not involve at any stage	Y
here were no meetings	I do not know	does not involve at any stage	Y
nformation meetings about completed projects	no way	does not involve at any stage	t .
do not know	I do not know	I do not know	1



Kazakhstan: report conclusions & recommendations



Key findings:

- Transparency is incomplete
- Fiscal terms are secret
- NCOC conflict of interest
- SIPs treated as "costs"; local accountability limited; corruption suspected
- High costs vs few economic benefits
- Concerns about tax dodging
- Environmental & social costs sometimes severe and not remedied
- Concerns about civic space and personal security

Kazakhstan: impacts?

"Has Karachaganak Petroleum Operating held meetings with local communities on social and infrastructure projects? - asks the public association **Echo** in its questionnaire"



Nigeria: project activities





- Scoping and selection
- #WetinWeGain campaign launch and website
- Infographics and awareness raising
- Inquiries to government and companies
- Public policy statements
- Community visits and dialogue
- Use of mainstream and social media
- Documenting activities & outcomes
- Drafting report with conclusions & recommendations
- Obtaining comments on draft report and revising for publication

Nigeria: scoping & selection

Partners selected projects:

- where disaggregated project-level
 PtG data available
- geographically accessible to Policy Alert in Uyo city, Akwa Ibom state

	Extractive projects covered	
Oil & gas projects	Operating company (+ selected past/present joint venture partners)	Location (states)
OMLs 4, 38, 41	Seplat	Onshore (Edo and Delta)
OML 13 (Uquo Field)	Frontier Oil/Seven Energy/Savannah	Onshore (Akwa Ibom)
OML 14 (<u>Stubb</u> Creek Field)	Universal Energy/Seven Energy/Frontier Oil/Savannah ²⁰	Onshore (Akwa Ibom)
OML 53	Seplat	Onshore (Imo)
OML 100	Total	South-eastern Delta (offshore Akwa Ibom)
OML 102	Total	South-eastern Delta (offshore Akwa Ibom)
OML 125	Eni (Nigeria Agip Exploration Company) (+ Oando)	Offshore (Ondo)
OML 130	Total (+ Sapetro)	Offshore (Rivers and Bayelsa)
OML 138 (<u>Usan</u>)	ExxonMobil (+ Total, Nexen, Chevron Canada) ²¹	Offshore (Akwa Ibom)
Cement operations		
Ewekoro, Mfamosing, Ashaka	LafargeHolcim	Ogun, Cross River, Rivers, Gombe, Lagos , Abuja

WetinWeGain campaign launch and website

policyalert! #WetinWeGain A campaign to promote greater disclosure on oil, gas and mining transactions in Nigeria. #WetinWeGain seeks to empower citizens with the information they need to ask the right questions and thereby benefit fully from their natural resources. facebook.com/PolicyAlertNC @PolicyAlert ww.policyalert.org

- #WetinWeGain means "what's in it for us?"
- https://policyalert.org/wetin wegain/
- Already prepared to use infographics & media



Nigeria: infographics & awareness raising







Nigeria: inquiries to government and companies















Nigeria: public policy statements

The Department of Petroleum Resources (DPR) has been called upon to publish historical data on gas flare penalty payments and distribution by oil

companies operating in the Niger Delta since 1984 when gas flaring was prohibited.







Nigeria: community visits and dialogue

With all the yearly renues you collect from

REALLY doing business in



Nigeria: mainstream media

Oil Blocks Renewal: Policy Alert, HEDA, CISLAC, 19 other CSOs Task FG on Openness, Beneficial Ownership

Legislative Advocacy Centre (CISLAC) and 19 other civil society organizations have called on the federal government to

process of re-awarding or renewal of currently expired and about-to-expire oil block licenses in the country".

ensure that "the highest standards of transparency, competition, fairness and accountability are applied across the entire

By Editor

Atlantic Post

BREAKING NEWS, WORLD, NIGERIA NEWS & ANALYSIS

MONDAY, NOVEMBER 2ND, 2020

Envir Never niger ... for a healthy and pollution-free environ

Policy Alert, Human and Environmental Development Agenda (HEDA), Civil Society



Health

Renewable Energy

Climate Change & Meteorolog



AKWA IBOM STATE

"Oil Wealth Not Benefiting Us"-Community Cries Out

A Home / Human Welfare / Global Anti-Chevron Day: Policy Alert demands accountable

UYO, Akwa Ibom - Stakeholders in oil and gas rich Esit Eket local government area of Akwa Ibom State have cried out th their living conditions do not reflect the enormous resources being extracted from the area by oil and gas companies an the huge revenues the companies pay annually to government.

This was made known during a Town Hall Meeting organized by Policy Alert as part of its #WetinWeGain campaign tod: 🕔 May 21, 2020 🔍 Comments Off 💮 573 Views Esit-Eket Local Government Secretariat of Akwa Ibom State, The campaign aims to mobilise resource-rich communities utilize payments to governments data as a tool for making more effective demands from companies and government.

Global Anti-Chevron Day: Policy Alert demands accountability from oil giant



Akpabio, the Niger Delta Development Commission (NDDC) has two revenue streams.

- Statutory allocation from the Federal Government.
- 2. Levies from Oil Companies. (As stated by Section 14(b) of the NDDC Act, the NDDC collects 3% of the total annual budget of any oil producing company operating onshore

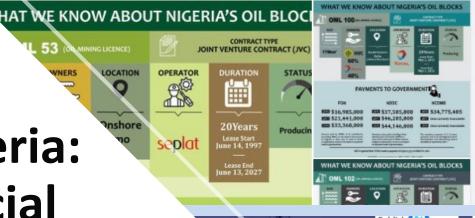
and offshore in the Niger Delta area, including gas - processing companies). Attached below are infographics on how much was payed to the NDDC as reported by a few companies.

#WetinWeGain #NDDCProbe

LOCATION

nshore





What You Pay

Twitter Chat

c: Making Extractives Data Relevant to Resource - Rich Communities

> Tuesday 21st, May 2019 / 10 - 11am Host: @PolicyAlert

POLICY ALERT @PolicyAlert

May 31, 2019

Making Extractives Data Relevant to Resource-**Rich Communities**

Are Extractive Revenues Working Rich Communities in ND

September 2, 2019

A tweet chat to interrogate the assumption that large Join @PolicyAlert, @Connected_ac and @oxfaminnigeria tomorrow. Brin. transparency and accountability lens to reporting. @ExxonMobil_NG @ConoilPLC & @NNPCgroup @NnimmoB @Ken_Henshaw

@PWYPNigeria @PWYPUK @PWYPtweets @nigc



Nigeria: report conclusions & recommend-ations









Transparency, participation and accountability in Nigeria

An action-research case study of the extractive industry

MONTH 20201

Extractive (oil, gas and mining) companies incorporated and/or publicly listed in Canada, the European Union, Norway and the United Kingdom are required by law to publish their payments to governments annually for every country of operation. In Nigeria, extractive companies and the government also disclose their respective payments and receipts, with related information about the governance of the sector, under the Extractive Industries Transparency Initiative (EITI). 3

This case study reports on an action-research collaboration between Policy Alert (http://policyalert.org, a PWYP Nigeria member) and PWYP UK (www.pwyp.org/pwyp members/ united-kingdom) under the campaign name #WetinWeGain, with a contribution from Stakeholder Democracy Network (SDN, www.stakeholderdemocracy.org, a PWYP UK member).* We report on using mandatory payments-to-governments data as a starting point to investigate Nigeria's extractive sector and to promote transparency, public participation and accountability in the sector.



© Map copyright by Mrs Arno Peters.

Map supplied by Oxford Cartographers, www.oxfordcartographers.com

Key findings:

- Complexity and opacity of sector
- Severe negative impacts on livelihoods, environment, health, human rights
- Affected communities can be empowered to work for change
- Beneficial ownership registers need improvement
- Key government body NDDC to undergo "forensic audit" for corruption
- Covid-19 intensifies harmful impacts of oil dependency
- Risk of "stranded assets" in energy transition

Nigeria: impacts?

#WetinWeGain

CAMPAIGN

Empowering communities to use extractives data to demand improved benefits from government and companies



What have you learned that has been new? What ideas has the workshop so far given you for your own work?

What would you like to know more about?



Project limitations?

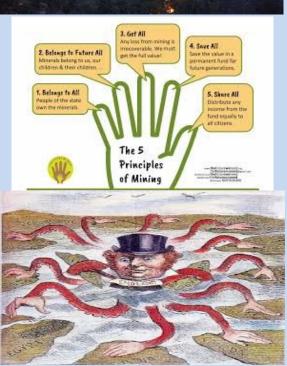
Should the Kazakhstan and Nigeria projects have done more to investigate and report on:

Catastrophic climate damage?

Rights of future generations?

Geographical exploitation/neo-colonialism?





Let's Recap

Post-workshop survey

 Please go to this link and answer the same first 9 questions as before in light of the knowledge and understanding you have gained:

https://forms.gle/rLWtQ57tMtjbRuod9

 Be prepared to briefly share one or two of your responses with the group

Workshop evaluation

 Please go to this link to give your feedback on the workshop, including telling us what you have gained most:

https://forms.gle/zEjQoRxdvPhLivDr7

Thank you. Next steps?

mlitvinoff@pwypuk.org

http://www.publishwhatyoupay.org/members/unitedkingdom/

